

Daniel Elkeles  
Chief Executive  
Epsom Hospital  
Dorking Road, Epsom  
Surrey, KT18 7EG

Private and confidential

12 October 2017

Dear Daniel

**RE: Epsom and St Helier Engagement Exercise**

The Surrey Heartlands Partnership Sustainability and Transformation Board has discussed the engagement exercise that the Trust has undertaken regarding the future of provision on your sites. The Board has asked me to share the key points from its consideration of the issues involved.

The Board understands that the present arrangements are not sustainable. It recognises that any proposed changes would have to have the support of key stakeholders and in particular the public that the trust is there to serve and therefore it appreciates the importance of effective engagement.

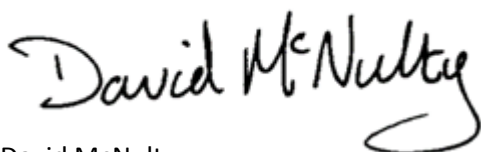
The Board believes that there is a case to consolidate the Acute services the Trust provides but when these are worked up in detail they must fully consider the impact on the other Acute hospitals within our STP so that we do not inadvertently compromise any other hospitals clinical viability.

Recognising the challenge of making comparative analysis of benefit and loss it will be important to conduct that options appraisal on the impact on the populations we collectively serve in order to demonstrate robust governance on the decision making.

Whilst there might be sensible consideration of changes to the disposition of services between the sites there is unlikely to be a credible proposal that does not involve significant provision on the Epsom site.

The Board looks forward to the opportunity to consider a detailed options appraisal when that comes forward.

Yours sincerely



David McNulty  
Independent Chair  
Surrey Heartlands Health and Care Partnership Transformation Board